

2017 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																	Yes	No	Yes	No
AGR	Agricultural Licensing System		Executing	Mangold, Kimberly	No	4/29/2012	11/1/2013	6/30/2018	\$1,136,347	\$1,180,763					\$1,180,763	\$901,484	Yes	No	Yes	No				
				Gray, Andy																				

Description

Upgrade existing Licensing and Registration system to allow web based licensing, registrations, inspections and enforcement activities.

Project Objectives

Augment or replace existing hardcopy and email processes. Provide customers with an alternate method for registering products and renewing licenses. Provide department staff with alternative methods for entering inspection and enforcement data.

Agency Comment

Current Estimate was updated to reflect an additional \$25,000 for hardware expenses. The departemnt purchased rugged mobile devices rather than the less expensive tablets for in-field inspections.
For the 11/2017 report, the current estimate was increased by \$13,336 for the change in scope cost outlined in the supplemental report.

Planned Value

\$993,351

Rebaselined Date

6/26/2017

Earned Value

\$993,351

CPI

Cost Variance

\$91,867

1.10

Schedule Variance

\$0

SPI

1.00

COR	MSP Perimeter Fence Security		Executing	Fletcher, Michael	Yes	3/8/2016	12/31/2016	6/30/2018	\$550,000	\$624,000	\$550,000				\$74,000	\$624,000	\$20,000	No	No	Yes	No				
				Salmonsens, Jim																					

Description

Install a Perimeter Security Fence.

Project Objectives

To have a fully functioning Perimeter Security Fence including Alarm Monitoring Cable installed on the fence, Strobe light on each Fence Zone, Camreas that will focus on the alarmed area and a reporting monitor in our Command Post and and Towers 1 & 4

Agency Comment

Engineering firm was consulted and a site visit of MSP campus/fence was conducted. Site work is tenatively scheduled for March 1, 2018, or when the weather breaks.

Planned Value

\$20,000

Rebaselined Date

8/16/2017

Earned Value

\$20,000

CPI

Cost Variance

\$0

1.00

Schedule Variance

\$0

SPI

1.00

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				Project Manager																				

DEQ	Coal Information Mangement System (CIMS)		On-Hold	Dorrington, Christopher	No	6/27/2016	6/28/2019	6/28/2019	\$1,750,000	\$1,750,000				\$1,400,000	\$350,000	\$1,750,000	\$729,559	Yes	No	No	No					
				Eichhorn, Ashley																						

Description
Develop an on-line permit and coal application.

Project Objectives
The Coal Program along with the Office of Surface Mining Reclamation and Enforcement (OSMRE) will form a partnership to create an end-to-end solution for a Coal ePermitting System. This project is phase 1 of 5. Phase I includes developing ePermit, web-enabling MT client-based coal database and incorporating OSMRE's two legacy database systems.

Agency Comment
The Coal Electronic ePermitting System changed Project Phases from Executing to On-Hold. The change of status phases was due to:

- Needing to redefine/identify the key resources and associated roles and responsibilities
- Mitigating the HIGH Risk Issues that the project is facing (Expanded Scope, User Testing, and Roles and Responsibilities)
- Develop a System Security Plan

 Due to being ahead of schedule the projet overall status is still green. Please see the Supplemental Report for more detailed information.

Planned Value	\$777,000	Rebaselined Date	
Earned Value	\$945,000	CPI	1.30
Cost Variance	\$215,441	SPI	1.22
Schedule Variance	\$168,000		

DEQ	FACTS - Phase 1		Executing	Davis, Tim	No	6/30/2015	6/30/2018	6/30/2019	\$980,000	\$1,185,131		\$1,157,488		\$350,000	\$1,507,488	\$1,386,561	No	No	No	No						
				Sharma, Pranav																						

Description
Fees, Applications, and Compliance System (FACTS). Develop an on-line system for water protection permit applicatons, payments and reporting requirements for the life of the permits.

Project Objectives
The Water Protection Bureau (WPB) is replacing its current legacy system(s). The new system will align with State standards; include new and/or refined business functionality required by State and federal law, and meet business requirements identified during WPB's 2013 business process assessment.

Agency Comment
DEQ and its contractor continue to make progress since the last quarterly report.

Planned Value	\$1,386,561	Rebaselined Date	7/20/2017
Earned Value	\$1,386,561	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

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				Project Manager																				

DEQ	Remediation Information Management System (RIMS)		Executing	Chambers, Jenny	Yes	1/23/2012	6/30/2016	6/29/2018	\$4,270,000	\$5,344,000	\$700,000	\$1,880,000	\$40,000	\$2,724,000	\$5,344,000	\$3,762,012	Yes	No	Yes	Yes				
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Stolp, Staci

Description

Replacement of legacy system supporting Waste Management and Remediation Division and Petroleum Tank Compensation Board with updated state standard technology.

Agency Comment

DEQ is using internal and contracted augmentation staff to complete the project. DEQ is currently evaluating options to re-baseline the project and make adjustments to the project to align with recommendations from a recent Legislative Audit.

Planned Value	\$3,794,240	Rebaselined Date	11/16/2016
Earned Value	\$3,794,240	CPI	1.01
Cost Variance	\$32,228	SPI	1.00
Schedule Variance	\$0		

Project Objectives

Improve the availability and quality of information supporting the Remediation Programs, Underground Storage Tank Program, and Petroleum Compensation Board. This will enable these programs to deliver timely and accurate services, facilitate information sharing with internal and external stakeholders, measure performance and quality, improve program management, and maintain information security.

DLI	STAARS Phase 2		Closing	Nordlund, Brenda	Yes	2/25/2014	2/28/2017	6/30/2017	\$3,535,083	\$3,535,083		\$3,535,083			\$3,535,083	\$2,240,483	No	No	No	No				
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Warren, Kimberly

Description

Additional work related to the Status, Tax Accounting, Audit, and Reporting System (STAARS), a new UI Tax reporting system.

Agency Comment

Last vendor payment completed. Project is now closed. A Post-Implementaiton Report will be provided Q1 2018.

Planned Value	\$2,240,483	Rebaselined Date	
Earned Value	\$2,240,483	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

Project Objectives

To finish implementing, enhancing, and improving the STAARS system.

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				Project Manager																				

DOA	Avaya Red VoIP Phase One		Executing	Baldwin, Ron	No	3/6/2017	5/31/2019		\$4,507,748	\$4,507,748					\$4,507,748	\$2,347,867	No	No	No	No				
				Thomas, Greg																				

Description
Migrating to a VoIP solution will address the State's critical need for an enterprise telephony system which offers data center fail-over and business continuity in the event of a disaster.

Project Objectives
1 - Deploy Avaya Red VoIP core infrastructure to Helana and Miles City data centers.
2 - VoIP migration of all Helena Campus locations.
3 - Capitol Complex PoE network switch upgrades.

Agency Comment
Project remains on schedule with over 1,900 phones successfully deployed as of November 30, 2017.

Planned Value	\$2,347,867	Rebaselined Date	
Earned Value	\$2,347,867	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

DOA	Claims and Lawsuit		Executing	Dahl, Brett	No	11/1/2013	6/30/2017	1/31/2018	\$947,900	\$1,137,900					\$1,137,900	\$1,137,900	\$994,671	No	No	Yes	No				
				Fox, Barry																					

Description
Claims and Lawsuit Application for RMTD.

Project Objectives
Migrate from Oracle Forms to sustainable technology; streamline Claims workflow; clean up legacy data; Enhance database structures.

Agency Comment

Planned Value	\$1,054,037	Rebaselined Date	7/12/2017
Earned Value	\$1,054,037	CPI	1.06
Cost Variance	\$59,366	SPI	1.00
Schedule Variance	\$0		

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				Project Manager																				

DOA	Data Protection Initiative		Executing	Pizzini, Lynne	Yes	10/15/2013	6/30/2015	12/31/2017	\$2,000,000	\$2,216,235	\$2,000,000				\$244,540	\$2,244,540	\$2,206,635	No	No	Yes	No				
				Frohlich, Joe																					

Description

Implementation of a statewide data protection system through user access control and verification. This initiative includes multi-factor authentication, comprehensive security controls for multiple identity stores, robust auditing capabilities, and the ability to integrate various agency systems together to manage and exchange data. This project will involve a statewide risk assessment and penetration test that will highlight vulnerabilities and generate requirements for improving security. This information will be used for an additional funding request to the 2015 Legislative Session.

Agency Comment

This project has been delayed due to priority of other projects and limitation of resources to implement multi-factor authentication. It is due to be completed by 12/31/2017. The only item remaining is the implementation for three agencies.

Planned Value
\$2,206,635

Rebaselined Date
6/5/2015

Earned Value
\$2,206,635

CPI
1.00

Project Objectives

The following will be deliverables for this project: 1) Establish the "Gold source" for employee data. 2) Implementation of Access Control and Verification system. 3) Integration of access Control and verification system with various other identity stores. 4) Implementation of self-service password reset system. 5) Implementation of multi-factor authentication. 6) Enterprise Security Risk Assessment Report.

Cost Variance
\$0

SPI
1.00

Schedule Variance
\$0

DOA	Data Protection Initiative Phase 2		Closing	Pizzini, Lynne	Yes	7/1/2015	6/30/2017	6/30/2017	\$800,000	\$749,999	\$749,999				\$749,999	\$754,929	No	No	No	Yes				
				Frohlich, Joe																				

Description

The goal of this project is to enhance information security statewide to better protect state government information systems which include citizen and other confidential data.

Agency Comment

This project has been delivered. A Post-Implementation Report will be provided in Q1 of 2018.

Planned Value
\$749,999

Rebaselined Date

Earned Value
\$754,929

CPI
1.00

Project Objectives

Establishment of the Montana Information Security Advisory Council. Development of the Enterprise Security Program. Implement a statewide information security training and awareness program. Implementation of the web firewall product for all state web applications.

Cost Variance
\$0

SPI
1.01

Schedule Variance
\$4,930

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
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				Project Manager																	Scope	Schedule	Budget	Risk

DOA	FileNet to Perceptive Content Migration Project		Closing	Baldwin, Ron	Yes	6/25/2015	9/30/2016	8/31/2017	\$2,592,498	\$2,592,498					\$2,592,498	\$2,592,498	\$2,400,000	No	No	No	No				
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Hinman, Audrey

Description
 Establish infrastructure for a multi-tenant Enterprise Content Management solution to include production, test and development environments.

Project Objectives
 Implement multi-tenant Enterprise Content Management solution. Migrate DLI MWorks to enterprise service. Migrate all current IBM FileNet customers to Perceptive Content. Support and train current FileNet customers.

Agency Comment
 This project is complete and is being closed out. A Post-Implementation Report will be provided Q1 2018.

Planned Value	\$2,592,498	Rebaselined Date	
Earned Value	\$2,400,000	CPI	1.00
Cost Variance	\$0	SPI	0.93
Schedule Variance	(\$192,498)		

DOA	Network Technology Services Bureau - Network and Equipment upgrades		Closing	Baldwin, Ron	Yes	10/15/2015	6/30/2017	6/30/2017	\$4,821,000	\$4,740,645					\$4,740,645	\$4,740,645	\$4,740,645	No	No	No	No				
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Troupe, Jody

Description
 Enhance the SummitNet network.

Project Objectives
 Enhance the SummitNet network with CORE, aggregation, monitoring and security equipment upgrades to support higher bandwidth application needs. Upgrade voice, data, video and software equipment that is End of Life. Upgrades will support additional security, bandwidth, and new applications/ services implemented by State Agencies.

Agency Comment
 Upgraded core/aggregation network to 10Gb, and Internet portals to 2Gb (Helena) and 1Gb (Billings) in Spring 2016. NTSB finished installing all End of Life/End of Support identified for replacement for FY16/17. This project is complete. The reduction in total budget funding was due to allocating a portion of HB 10 funds to other agencies. A Post-Implementation Report will be provided Q1 2018.

Planned Value	\$4,821,000	Rebaselined Date	
Earned Value	\$4,740,645	CPI	1.00
Cost Variance	\$0	SPI	0.98
Schedule Variance	(\$80,355)		

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																	Scope	Schedule	Budget	Risk

DOA	SABHRS Financials Upgrade		Closing	Grey, Cheryl	No	1/1/2015	9/30/2016	5/15/2017	\$960,379	\$722,875					\$960,379	\$960,379	\$684,540	No	Yes	Yes	No				
				Lake, Jerri																					

Description
Upgrade the SABHRS Financials system.

Agency Comment
The project was re-baselined after the 2015 session due to SB 123 (State Fund removed from FY to CY budgeting).

Planned Value	\$684,540	Rebaselined Date	6/1/2015
Earned Value	\$684,540	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

Project Objectives
Upgrade the SABHRS Financials system from 9.1 to 9.2 to provide additional functionality to our users and maintain support.

DOJ	FullCourt Enterprise Data Exchange (FEDEX)		Planning	Huseby, Butch	Yes	8/1/2015	12/31/2018	12/31/2018	\$340,000	\$340,000		\$340,000			\$340,000	\$15,774	No	No	Yes	No					
				Pierson, Greg																					

Description
The primary purpose of FEDEX is to maintain a complete and accurate criminal history record in conjunction with the deployment of the FullCourt Enterprise system by the Office of Court Administrator. The two systems share information regarding court actions with state and local law enforcement and maintain the accuracy, timeliness and completeness of criminal history records.

Agency Comment
Discussed project with CIO from Office of Court Administrator in early November 2017. Parties reiterated commitment to this effort and work will begin as soon as staff resources from agencies are available (currently working on vital update projects). This report includes three phases: II - IJIS Upgrade, III - Protection Orders, IV - Warrants which are funded by HB10 - LRIT funding. Funding for additional exchanges is sought under other FEDEX project phases. For instance Phase I - Justice Court Records System for MVD, is funded by the MDT Traffic Records Committee. The Office of Court Administrator continues to work toward deployment of their FullCourt Enterprise solution to courts in the State. We continue to be in the Planning phase of this very important effort, gathering information as resources are available.

Planned Value	\$16,000	Rebaselined Date	5/10/2017
Earned Value	\$16,000	CPI	1.01
Cost Variance	\$226	SPI	1.00
Schedule Variance	\$0		

Project Objectives
Replace two existing batch court data exchanges with realtime web services to file dispositions with the Computerized Criminal History System. Construct new exchanges for protection orders, arrest/bench warrants, and no contact orders. As courts transition to FullCourt Enterprise include data exchanges at go-live.

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				Project Manager																				

DOJ	Montana Criminal History Improvement Project - Computerized Criminal History v2		Executing	Huseby, Butch	No	10/1/2015	3/31/2017	3/31/2018	\$1,729,455	\$1,729,508					\$1,556,469	\$178,511	\$1,729,455	\$1,324,958	Yes	No	Yes	Yes			
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Pierson, Greg

Description
 Improve Montana's criminal records systems and related systems to improve the functioning of the State's criminal justice system.

Project Objectives
 Enable charge level functionality for successful electronic data exchanges between OCA & DOJ. Update data exchanges to NIEM 3.0 conformance. Enable staging of orphan dispositional information and messaging to local arrest agencies to submit biometrics and charge information. Pave the way for future data exchanges with OCA, DOC, DOJ, & other agencies.

Agency Comment
 The Montana Criminal History Improvement received a second six-month extension of the grant deadline, which extends the deadline until 31 March 2018. This extension was needed after the DOJ IT technical team ran into some challenges in doing some of the work in preparation of getting the environment ready for UAT. We do not anticipate taking the allotted time, but the Board of Crime Control (we are a sub-grantee of them) typically does extensions in six-month blocks.

 The detailed design for the new Sexual and Violent Offender Registry completed the final review cycle of the Detailed Design. A training contractor was recently hired via RFP. Application development continues with expectation of user acceptance testing in July-Sept. Go live postponed until completion of the NCHIP 2016 grant.

Planned Value	\$1,324,958	Rebaselined Date	10/6/2017
Earned Value	\$1,324,958	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

DOJ	Montana Enhanced Registration & Licensing Info. Network (MERLIN) Driver Modernization		Executing	Garcia, Sarah	No	3/31/2012	6/30/2016	12/31/2019	\$14,186,963	\$14,186,963	\$1,079,104	\$1,946,096	\$0	\$5,657,890	\$8,683,090	\$9,982,161	No	No	No	No				
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Cochrane, Mike

Description
 Integrate 3M Corp, Driver Record and Issuance Verification Solution (DRIVS) functionality into the existing MERLIN Motor Vehicle Registration, Dealer Licensing and Registration, and Accounting system.

Project Objectives
 Unify vehicle & driver customer accounting. Integrated driver licensing & records management. Incorporate driver, vehicle registration, dealer licensing, and accounting transactions. Move driver information from DOA mainframe to MERLIN database.

Agency Comment

Planned Value	\$10,376,572	Rebaselined Date	
Earned Value	\$10,470,554	CPI	1.05
Cost Variance	\$488,393	SPI	1.01
Schedule Variance	\$93,982		

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				Project Manager																				

FWP	WIS/PR		Executing	Kujala, Quentin	No	7/1/2015	6/30/2017	6/30/2018	\$1,300,000	\$1,300,000					\$1,300,000		\$1,300,000	\$1,128,718	No	No	Yes	No			
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Ciarmoli Wilson, Tina

Description

The Wildlife Division has identified enhancements and new development needs for its biological-focused applications that will improve the ability to collect, analyze, and manage species data. Work accomplished through this project will help ensure the continued viability of Wildlife's important data management systems.

Agency Comment

The project schedule coincides with the grant period. The PR grant allows FWP to match based on our ability to provide internal resources. The project schedule and delivery are tied to that level of effort and have been projected through the end of the grant period.

Planned Value
\$1,128,718

Rebaselined Date
7/1/2017

Earned Value
\$1,128,718

CPI
1.00

Cost Variance
\$0

SPI
1.00

Project Objectives

The objective of this effort is to improve the overall efficiency, data integrity, and functionality of WIS to support the ongoing management of diverse species.
 Goal #1: Finish development of production applications.
 Goal #2: Develop additional applications to further Wildlife's ability to manage diverse species.

HHS	Enterprise Services Phase 1		Executing	Fuller, Stuart	Yes	2/9/2015	12/31/2015	1/1/2018	\$2,355,750	\$2,678,556	\$275,010	\$0	\$2,403,544	\$0	\$2,678,555	\$2,001,343	Yes	No	Yes	No				
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Katsilas, Justyn

Description

Enhance the Enterprise Architecture to implement additional business intelligence and data analytics for processing timeliness, backlogs, task throughput, error rates, and work participation. Pursue several security initiatives to protect client data in the database and on file servers, implement SIEM, and require multi-factor authentication.

Agency Comment

Only task left is the TAM Upgrade to support the effort to put CHIMES behind MFA. This effort is on target to be completed by the end of 2017. An update was made to this project, correcting the project budget. Previous report did not include budget for parts of the effort within this project, as they were projected in Enterprise Services Phase 3 effort, as a result of a categorization issue of project expenses.

 Please see supplemental report for this correction.

Planned Value
\$2,578,224

Rebaselined Date
11/1/2016

Earned Value
\$2,571,413

CPI
1.28

Cost Variance
\$570,071

SPI
1.00

Schedule Variance
(\$6,810)

Project Objectives

To enhance security of data in CHIMES and the EDX, as well as support the reporting and analytics needs of CHIMES data.

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				Project Manager																				

HHS	Enterprise Services Phase 3		Closing	Fuller, Stuart	Yes	7/1/2016	5/31/2017	7/31/2017	\$3,362,547	\$2,444,977	\$240,072		\$2,201,451		\$2,441,523	\$2,426,514	Yes	No	Yes	No				
				Katsilas, Justyn																				

Description
 The purpose of this project is to support additional CMS Security Initiatives for EDX and CHIMES, and implement core messaging services that support troubleshooting and statistical transaction analysis on the EDX.

Project Objectives
 To enhance data analytics, support state/federal requirements, increase user effectiveness in CHIMES, and transition to an ECM.

Agency Comment
 The scope related to this effort has been completed. An update was made to this project, correcting the project budget. Previous report included budget projections of in this project that are part of Enterprise Phase 1 due to a categorization issue.

 A Post-Implementation Report will be provided Q1 2018.

Planned Value	\$2,444,977	Rebaselined Date	6/30/2017
Earned Value	\$2,444,977	CPI	1.01
Cost Variance	\$18,463	SPI	1.00
Schedule Variance	\$0		

HHS	Joint Enterprise Data Sharing Enterprise Database (Phase I)		Closing	Fuller, Stuart	Yes	4/1/2016	2/28/2017	6/30/2017	\$803,507	\$803,507	\$79,006	\$0	\$724,500	\$0	\$803,506	\$794,160	No	No	Yes	No				
				Katsilas, Justyn																				

Description
 Implement and automate both data and HELP Act report generation through the EDX to increase accuracy, reduce manual effort and amount of time to generate reports. Transition data from E&E system to web services, transform data from DLI, and provide data, reports, and an end-user interface to the Department's Business Intelligence Platform.

Project Objectives
 To enhance BI and Data Analytics capabilities and support state/federal regulation changes.

Agency Comment
 This effort has been successfully completed and all deliverable accepted.
 A Post-Implementation Report will be provided Q1 2018.

Planned Value	\$803,507	Rebaselined Date	4/1/2017
Earned Value	\$803,507	CPI	1.01
Cost Variance	\$9,347	SPI	1.00
Schedule Variance	\$0		

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

HHS	Montana Family Safety Information System (MFSIS) (Child Welfare) Phase 1		Executing	Smith, Laura	Yes	2/15/2016	10/31/2016	10/31/2018	\$1,533,819	\$3,627,961	\$1,813,981	\$0	\$1,813,981		\$3,627,962	\$2,371,667	No	No	Yes	No						
				Campbell, Lisa																						

Description

The purpose of the MFSIS (Montana Family Safety information System) project is to replace, in a componentized approach, the case management, intake, and investigations business functions from the CAPS mainframe system. These major business functions will have the biggest impact to users, and provide the greatest opportunity to streamline and automate tasks for the CFSD staff.

Project Objectives

In response to the limitations of CAPS and to comply with recommendations from an October 2015 Legislative Audit Report, CFSD determined the need to implement a new CCWIS compliant system to replace CAPS. The new system will be modular and will operate concurrently with CAPS until all functionality has been completed and CAPS has been retired.

Agency Comment

Great progress has been made on the Data Sync / Change Records in recent weeks. The Intake Process is progressing along and nearing code completion. The focus has remained on finishing up the Intake Assessment and Intake Report user stories but this sprint also included Person Name, Alias and Address Contact Information user stories. I expect that these will be near completion by the end of the next sprint. The last Sprint Review included 116 user stories marked as complete and ready for testing. We continued our work with CFSD staff to identify current CAPS users and the corresponding MFSIS AD roles for each user. This exercise also included identifying each user's supervisor. We have completed the necessary areas. This will allow key user stories to be tested that were dependent on this information being identified and loaded. We will begin scheduling Joint Application Design (JAD) sessions for investigation in the next couple of weeks. This will ensure that all related requirements will be met.

Planned Value	Rebaselined Date
\$2,322,042	7/7/2017
Earned Value	CPI
\$2,938,648	1.24
Cost Variance	SPI
\$566,981	1.27
Schedule Variance	
\$616,607	

HHS	MPATH - Program Level Report		Planning	Matthews, Marie	Yes	1/2/2017	9/30/2022		\$73,255,288	\$73,255,288	\$7,716,969		\$65,538,319		\$73,255,288	\$1,455,049	No	No	No	Yes						
				Hermanson, Gene																						

Description

The Department of Public Health and Human Services (DPHHS) has initiated the Montana Program for Automating and Transforming Healthcare (MPATH) to procure software and services to replace the State's aging legacy Medicaid Management Information System (MMIS). DPHHS will acquire discrete modules that align with the Final Rule for Mechanized Claims Processing and Information Retrieval Systems as described in 42 CFR 433.111, and successfully meet the goals and business needs identified by DPHHS during the modularity planning process.

Project Objectives

The MPATH modularity blueprint includes the following modules: Systems Integration Services, Provider Services, Enterprise Data Warehouse Services, Data Analytics Services, Financial Support Services, Claims Processing and Management Services, Care Management Services, Customer Care Services, and Pharmacy Support Services. DPHHS will be developing and releasing RFP's related to these modules over the next two years.

Agency Comment

The MPATH – Program Level report should reflect a planned and earned value of \$0.00. The MPATH – Program Level report will be primarily used to report the total amount expended for all of our MPATH modularity projects. In Q2 the report for these values were \$0.00, while in Q3 a planned value was provided and should not have been. Planned and earned value will be reported for each of the individual projects under MPATH.

Planned Value	Rebaselined Date
Earned Value	CPI
Cost Variance	SPI
Schedule Variance	

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				
HHS	MPATH - Systems Integration Services		Planning	Matthews, Marie	Yes	10/8/2018	9/30/2022		\$1	\$1	\$1	\$1	\$1		\$1	\$1	No	No	No	Yes				

Hermanson, Gene

Description

Montana Program for Automating and Transforming Healthcare (MPATH) includes the Systems Integration Services (SI) module. The SI Services module encompasses integration and interoperability services, data management between modules, shared database services and web service transactions.

Project Objectives

The state will obtain Systems Integration Services. Systems Integration Services will encompass three areas of the modularity technology platform; interoperability and enterprise integration, technical coordination, and the creation and maintenance of the operational data store. The Systems Integration Services Contractor will provide an enterprise technology platform and a diverse and flexible set of integration and interoperability services which are needed to support a variety of infrastructures, applications and technical solutions. The Systems Integration Services Contractor will also provide real-time web based entry and maintenance of member and benefit plan information for select Montana Healthcare Programs and support the receipt and creation of X12 transactions. Finally, the Systems Integration Services Contractor will provide Master Client/Provider Index functionality to uniquely identify and manage members, providers and other entities within the Montana Healthcare Programs enterprise.

Agency Comment

CMS approved the Montana Healthcare Programs Modularity Implementation Advanced Planning Document (IAPD) November 7, 2016. CMS approved the Systems Integration Services RFP on March 20, 2017. The Systems Integration Services RFP was released o Friday, May 12, 2017. The RFP closed on July 26, 3017. On October 12, 2017, Department decided to close the Systems Integration Services for DPHHS MPATH - DPHHS - RFP - 2-17 - 0112JT solicitation without awarding a contrat and issued the following statement: "The State of Montana has completed its review of the Request for Proposal DPHHS-RFP-2017-0112JT Systems Integration Services for DPHHS MPATH. The Department of Public Health and Human Services (Departmentn) has determined that it is in the best interest of the State to cancel this RFP in order to in order to refine the components and services requested in the RFP. The System Integration Services Module remains a very high priority for the Department, and the Department plans to re-release an updated RFPin November 2017. The Department greatly appreciates the time and effort of those vendors who submitted proposals for this RFP and we hope that you will consider participating in this new solicitation." The Department conducted five listening sessions with interested vendors and is in the process of refactoring the RFP based on vendor feedback. The Department anticipates re-releasing the Systems Integrations Services RFP in November 2017. The Department estimates that the project will kick off in October 2018. The actual start date and the total project funding will be updated when the SI Services vendor is selected and the contract is signed.

Planned Value	\$1	Rebaselined Date	
Earned Value	\$1	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

HHS	MPATH Enterprise Data Warehouse, Phase 1a		Executing	Matthews, Marie	Yes	9/15/2017	6/29/2018		\$275,000	\$275,000					\$275,000	\$8,203	No	No	No	Yes				
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Hermanson, Gene

Description

The Enterprise Data Warehouse (EDW) is part of the Montana Program for Automating and Transforming Healthcare (MPATH). MPATH is a comprehensive initiative to replace the legacy systems and services with modern tools and techniques. MPATH includes the Enterprise Data Warehouse module includes the initiating phase 1a. Phase 1a will establish an SITS Instance of the Legacy Decision Support System Database, setup the data load process, create Tableau Reports to replace the legacy QueryPath reports, and create a web based dashboard for the distribution of reports to Phase 1a users.

Project Objectives

The purpose of the Enterprise Data Warehouse Phase 1 is to provide an improved reporting environment with expanded access to data elements, and modern reporting tools. Additionally, having the data on State servers will facilitate the migration from the existing data structures to the new Enterprise Data Warehouse for Phase 1b.

Agency Comment

CMS approved the Montana Healthcare Programs Modularity Implementation Advanced Planning Document (IAPD) November 7, 2016. CMS approved the Enterprise Data Warehouse engagement agreement on August 3, 2017. The project kicked off on September 15, 2017 and is on schedule to be fully implemented by June 29, 2017. All project tasks are on schedule and there are currently no identified risks or issues that would affect the implementation date.

Planned Value	\$44,077	Rebaselined Date	
Earned Value	\$49,500	CPI	6.03
Cost Variance	\$41,297	SPI	1.12
Schedule Variance	\$5,423		

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

HHS	MPATH Premium Billing		Executing	Matthews, Marie	Yes	10/16/2017	1/29/2018		\$310,750	\$310,750					\$310,750	\$46,613	No	No	No	Yes				
				Hermanson, Gene																				

Description

Montana Program for Automating and Transforming Healthcare (MPATH) includes the Financial Support Services module that contains the functionality of Premium Billing and Collections. The Premium Billing and Collections component will facilitate the billing and collection of premiums for the Montana Health and Economic Livelihood Partnership (HELP) participants within the Medicaid program.

Agency Comment

CMS approved the Montana Healthcare Programs Modularity Implementation Advanced Planning Document (IAPD) November 7, 2016. CMS approved the Premium Billing and Collections Pilot on September 29, 2017. The project kicked off on October 1, 2017 and is on schedule to be implemented on December 31, 2017 with full production operations by January 12, 2018. All project tasks are on schedule and there are currently no identified risks or issues that would affect the implementation date.

Planned Value	\$48,339	Rebaselined Date	
Earned Value	\$46,613	CPI	1.00
Cost Variance	\$0	SPI	0.96
Schedule Variance	(\$1,726)		

Project Objectives

Montana Senate Bill 261 was passed by the legislature and signed by the Governor on May 22, 2017. This bill enacted various triggers which have specific mitigation strategies to reduce spending if revenue falls short of expected amounts. If revenue for fiscal year 2018 is equal to or below 2,204 million on August 15, 2017, certain triggers must be enacted. SB261, Section 14 – level 2 budget reduction states that DPHHS "must terminate any existing contract with an insurance company or third-party administrator related to the Montana Health and Economic Livelihood Partnership (HELP) Act." On July 25, 2017, the Governor's Budget director confirmed that the revenue shortfall was sufficient to invoke all the triggers in SB261. Therefore, DPHHS must eliminate the use of a third-party administrator (TPA) and the services the TPA offers will be brought in house by DPHHS. This change requires DPHHS to administer HELP Act member premium billing and collections processing. This project establishes a system and process for issuing premium invoices to HELP participants and collecting the premiums via check or a variety of online payment alternatives.

HHS	MT Bear Phase 4		Closing	Smith, Laura	No	1/2/2017	5/31/2017	4/28/2017	\$464,146	\$464,146	\$47,654	\$0	\$416,492		\$464,146	\$460,000	No	Yes	No	No				
				Katsilas, Justyn																				

Description

MT Bear Phase 4 is for additional operational analytics and business intelligence, expansion of integration layer to support more robust ad hoc reporting capabilities, and upgrading to the latest version of the Pentaho software product and associated regression testing.

Agency Comment

This effort has been completed, and all invoices received and processed. This was originally reported within the Enterprise Services Phase 3 project, but was separated for clarity in reporting to LFC. Please see Post Implementation Report

Planned Value	\$464,146	Rebaselined Date	
Earned Value	\$464,146	CPI	1.01
Cost Variance	\$4,146	SPI	1.00
Schedule Variance	\$0		

Project Objectives

Provide more data and metrics for analytics of CHIMES data. This effort includes an update of the existing MT BEAR reports / data models to a new version to use a more current and supported version of the Pentaho Platform.

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

HHS	Predictive Modeling		Closing	Smith, Laura	Yes	1/2/2017	5/31/2017	4/28/2017	\$319,146	\$319,146	\$32,767		\$286,379		\$319,146	\$313,170	No	Yes	No	No				
				Katsilas, Justyn																				

Description

Predictive Modeling Extension is for utilizing a predictive model based on supervisor reviews and errors noted from scheduled review processes (e.g., PERM and QC), queuing cases for pre-authorization review and “nudging” system users in both the Self-Service Portal and Worker Portal throughout the data entry workflows when error prone situations are identified.

Project Objectives

Support a pre-authorization supervisor review functionality guided by a predictive model based on SNAP overpayment errors, and extend it to incorporate additional cases details from other quality control reviews.

Agency Comment

This effort has been completed, and all invoices received and processed. This was originally reported within the Enterprise Services Phase 3 project, but was separated for clarity in reporting to LFC. A data entry error occurred in the previous LFC report, reporting appropriated budget for this effort from State Special Revenue, and not Federal Funds. This has been corrected with this reporting period to reflect the funding sources accurately.

Planned Value	\$319,146	Rebaselined Date	
Earned Value	\$319,146	CPI	1.02
Cost Variance	\$5,976	SPI	1.00
Schedule Variance	\$0		

HHS	WIC EBT Vendor Services		Closing	Harwell, Todd	No	9/24/2015	5/31/2017	9/29/2017	\$662,670	\$662,670	\$0		\$662,670		\$662,670	\$561,285	No	No	Yes	Yes				
				Giono, Becky																				

Description

This project is intended to develop a WIC EBT system. Services includes an EBT contractor that will support the WIC benefit transactions in all aspects, including card creating/distribution, redemption, reporting, settlement, merchant, retailer, and participant support services.

Project Objectives

The objective of this project is to utilize EBT contractor services for Montana’s WIC program, to provide a broad range of EBT services and functions to support the electronic delivery of benefits to eligible participants in the State.

Agency Comment

The effort reported here is specific to the WIC DDI EBT Vendor Services effort. This effort is complete, and the WIC EBT System had a successful pilot and has been implemented Statewide.

Please see the PI report for this project, to be submitted in March 2018.

Planned Value	\$662,670	Rebaselined Date	11/1/2016
Earned Value	\$662,670	CPI	1.18
Cost Variance	\$101,385	SPI	1.00
Schedule Variance	\$0		

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

JUD	Court Technology Improvement		Executing	McLaughlin, Beth	Yes	7/1/2015	6/30/2017	12/31/2018	\$834,000	\$834,000	\$834,000				\$834,000	\$393,805	No	No	Yes	No				
				Mader, Lisa																				

Description
 Courtroom Technology Improvement Project

Agency Comment

Planned Value: \$393,805
 Rebaselined Date: 7/1/2017

Project Objectives
 Hardware/equipment technology project to continue modernization efforts in MT courts to meet the unique needs of the Branch, IT standards & ADA. Maintain current technologies, continue upgrading courts/courtrooms with video/audio, and provide equipment/technology necessary for courts/judges/public to fully benefit from statewide Efiling.

Earned Value: \$393,805
 Cost Variance: \$0
 Schedule Variance: \$0
 CPI: 1.00
 SPI: 1.00

JUD	FullCourt Enterprise Statewide Case Management Upgrade		Executing	McLaughlin, Beth	No	4/14/2015	9/30/2016	6/30/2018	\$2,539,355	\$2,586,445	\$813,810		\$1,772,635		\$2,586,445	\$2,028,293	No	No	Yes	No				
				Mader, Lisa																				

Description
 FullCourt Enterprise Statewide Case Management Upgrade

Agency Comment

Planned Value: \$2,028,293
 Rebaselined Date: 7/1/2017

Project Objectives
 FullCourt Enterprise Statewide Case Management Upgrade - centralize 192 individual distributed oracle databases throughout Montana to a single database hosted in Helena with SITSD.

Earned Value: \$2,028,293
 Cost Variance: \$0
 Schedule Variance: \$0
 CPI: 1.00
 SPI: 1.00

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

JUD	Montana Courts Electronic Filing System		Executing	McLaughlin, Beth	No	3/7/2013	6/30/2017	1/31/2018	\$1,745,660	\$2,015,660	\$1,828,669			\$487,263		\$2,315,932	\$1,606,860	No	No	Yes	No				
				Mader, Lisa																					

Description
Electronic Filing of Cases in Montana Courts via an E-Filing Web Portal

Project Objectives
The E-filing portal will improve access to MT court systems; 24/7 standard/secure electronic filing/serving docs; reduce doc storage/retrieval costs; reduce data entry; improve quality/consistency of court records; increase productivity-simultaneous access to case files; reduce catastrophic loss risk; secure pymt processing of statutory filing fees/costs.

Agency Comment
11/21/2017 - No new funds have been expended on this project this quarter. Project activities continue to occur to reach the next milestone but the milestone has not yet been met yet, therefore the milestone payment has not been approved. This is a fixed priced contract with payments only being made when milestones are accomplished. The next milestone will be met before 12/31/2017 and final acceptance no later than 1/31/2018
11/2016 - A contract amendment is being negotiated with the vendor at this time. This will adjust the milestones without adjusting the total cost. Once the amendment is completed, the project will be re-baselined with a revision delivery date projected for 1/31/2018.

Planned Value	\$1,608,811	Rebaselined Date	10/7/2016
Earned Value	\$1,608,811	CPI	1.00
Cost Variance	\$1,951	SPI	1.00
Schedule Variance	\$0		

LEG	Legislative Session Systems Replacement		Closing	Fox, Susan	Yes	5/15/2013	12/31/2017	12/31/2017	\$6,146,000	\$6,384,976	\$6,146,000					\$6,146,000	\$4,735,715	No	No	No	No				
				Murray, Susan																					

Description
Replacement, upgrade and consolidation of legislative systems supporting bill drafting, the engrossing and enrolling of bills, amendment processing, House and Senate journals and committee minutes, and replacement of the database that stores the Montana Code Annotated.

Project Objectives
The LEG IT Plan adopted by the Legislative Council identifies IT systems that are at or near obsolescence and need replacement. This project addresses the need to design and modernize core legislative technology that is more than 27 years old.

Agency Comment
Project closing - we are completing payments to the contractor in our warranty phase for Design, MCA conversion, Annotations, Codification, and Publishing . Post implementation report will be issued in June 2018.
HB10 (2013) Appropriated \$6.146,000 from LRITP (Sec 4), which was a transfer from the General fund (Sec 3).

Planned Value	\$5,088,976	Rebaselined Date	
Earned Value	\$5,088,976	CPI	1.07
Cost Variance	\$353,261	SPI	1.00
Schedule Variance	\$0		

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

OPI	ART II Grant		Executing	Emerson, Christine	No	10/1/2015	9/30/2018	9/30/2018	\$1,514,918	\$1,514,918	\$17,729			\$1,497,189		\$1,514,918	\$979,928	No	No	No	No				
				Draur, Bitsey																					

Description
 The purpose of the grant funding is to decrease administrative errors in LEAs and schools identified by the OPI that are experiencing, or likely to experience, program administrative errors. Train School Food authority in school meal programs processes and newly implemented system.

Project Objectives
 Purchase and implement a replacement Child Nutrition System, train users, reduce administrative errors, streamline data collection, reporting, and claiming.

Agency Comment

Planned Value	\$991,956	Rebaselined Date	
Earned Value	\$991,956	CPI	1.01
Cost Variance	\$12,029	SPI	1.00
Schedule Variance	\$0		

STF	Policy Billing Replacement Inception		Closing	Parisian, Al	No	6/12/2017	11/10/2017	11/10/2017	\$1,626,565	\$1,439,320					\$1,626,565	\$1,626,565	\$637,820	No	No	No	Yes				
				Leyva, Sandy																					

Description
 First phase to replace 20 year-old insurance policy administration and billing application.

Project Objectives
 Planning and design for insurance policy administration and billing application.

Agency Comment

This project should have been reported for the October meeting. I apologize for the clerical error and missing the reminder emails sent for that reporting timeframe. The December report is only for project inception which ran for the date range in the report. We intend to continue to report on Phase One Development for this project beginning in the next reporting period.

Planned Value	\$628,525	Rebaselined Date	
Earned Value	\$628,585	CPI	0.99
Cost Variance	(\$9,235)	SPI	1.00
Schedule Variance	\$60		

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

TRS	M-Trust Enhancements		Executing	Graham, Shawn	No	1/17/2017	9/30/2018	1/10/2019	\$1,281,010	\$1,281,010					\$1,281,010	\$1,281,010	\$389,967	Yes	No	Yes	Yes			
				Fournier, Jane																				

Description
 The enhancement project encompasses a group of specific changes that will allow TRS to take full advantage of the recently completed technology upgrade to streamline business processes and significantly enhance staff productivity, compliance, and customer service.

Project Objectives
 Improve TRS staff efficiency and productivity by reducing manual, off-system work.
 Improve customer service by providing more information accurately and timely and by reducing the time taken to provide routine customer services.
 Improve data quality and auditability.

Agency Comment

Planned Value	\$401,753	Rebaselined Date	11/1/2017
Earned Value	\$401,753	CPI	1.03
Cost Variance	\$11,786	SPI	1.00
Schedule Variance	\$0		