HB10 Progress Report

Interim Budget Committee Section F

March 2026

State Information Technology Services Division

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LONG-RANGE IT FUNDING SUMMARY

2023 SESSION HB10 FUNDING BY AGENCY

AGY	AGENCY	LRITP FUND	STATE SPECIAL	FEDERAL SPECIAL	PROPRIETARY	TOTAL
		FUND SOURCE				
DOA	DEPARTMENT OF ADMINISTRATION	21,162,397				21,162,397
AGR	DEPARTMENT OF AGRICULTURE	350,000	226,667	53,333		630,000
OCHE	OFFICE OF THE COMMISSIONER OF HIGHER EDUCATION	6,164,320				6,164,320
COR	DEPARTMENT OF CORRECTIONS	17,750,000				17,750,000
JUD	JUDICIAL BRANCH	1,282,500				1,282,500
DOJ	DEPARTMENT OF JUSTICE	45,215,100				45,215,100
LIV	DEPARTMENT OF LIVESTOCK		1,000,000			1,000,000
DNR	DEPARTMENT OF NATURAL RESOURCES AND CONSERVATION	3,764,467	596,200			4,360,667
HHS	DEPARTMENT OF PUBLIC HEALTH AND HUMAN SERVICES	49,541,434	8,625,890	80,742,872		138,910,196
PSC	PUBLIC SERVICE COMMISSION		1,496,436			1,496,436
	TOTALS	145,230,218	11,945,193	80,796,205	0	237,971,616

2025 SESSION HB10 FUNDING BY AGENCY

AGY	AGENCY	LRITP FUND	STATE SPECIAL	FEDERAL SPECIAL	PROPRIETARY	TOTAL
		FUND SOURCE				
DOA	DEPARTMENT OF ADMINISTRATION	22,653,700				22,653,700
OCHE	OFFICE OF THE COMMISSIONER OF HIGHER EDUCATION	5,018,360				5,018,360
COR	DEPARTMENT OF CORRECTIONS	1,611,000				1,611,000
HIS	MONTANA HISTORICAL SOCIETY		947,500			947,500
JUD	JUDICIAL BRANCH	1,500,000				1,500,000
DNR	DEPARTMENT OF NATURAL RESOURCES AND CONSERVATION	4,965,000				4,965,000
OPD	OFFICE OF STATE PUBLIC DEFENDER	124,135				124,135
HHS	DEPARTMENT OF PUBLIC HEALTH AND HUMAN SERVICES	1,830,651		6,065,155		7,895,806
DOR	DEPARTMENT OF REVENUE	500,000				500,000
MDT	MONTANA DEPARTMENT OF TRANSPORTATION		7,500,000			7,500,000
	TOTALS	38,202,846	8,447,500	6,065,155	0	52,715,501

LONG-RANGE IT PROJECTS SUMMARY

2023 SESSION HB10 PROJECTS BY AGENCY

AGY	PROJECT NAME	FUND SOURCE				TOTAL
		LRITP FUND	STATE SPECIAL	FEDERAL SPECIAL	PROPRIETARY	
DOA	E-DISCOVERY/PUBLIC INFORMATION REQUEST SOFTWARE	1,800,000				1,800,000
DOA	MONTANA CYBERSECURITY ENHANCEMENT PROJECT	19,362,397				19,362,397
AGR	COMMODITY ASSESSMENT SYSTEM	350,000	20,000			370,000
AGR	GRANT MANAGEMENT SYSTEM		40,000	20,000		60,000
AGR	SAFHER FEDERAL SYSTEM		166,667	33,333		200,000
OCHE	CYBERMONTANA CYBERSECURITY INITIATIVE	6,164,320				6,164,320
COR	OFFENDER MANAGEMENT SYSTEM	17,750,000				17,750,000
JUD	COURTHOUSE SECURITY INITIATIVE	500,000				500,000
JUD	COURTROOM REMOTE APPEARANCE VIDEO SYSTEM	782,500				782,500
DOJ	MERLIN SYSTEM REPLACEMENT	45,215,100				45,215,100
LIV	ANIMAL HEALTH SYSTEM		450,000			450,000
LIV	GOOGLE AI		425,000			425,000
LIV	SNOWFLAKE INTEGRATION		125,000			125,000
DNRC	FINANCIAL MANAGEMENT SYSTEM	607,800	596,200			1,204,000
DNRC	FIRE FINANCE PROCESSING SYSTEM	500,000				500,000
DNRC	FLATHEAD RESERVATION INFORMATION TECHNOLOGY SYSTEM	656,667				656,667
DNRC	TRUST LAND MANAGEMENT SYSTEM CUSTOMER PORTAL	2,000,000				2,000,000
HHS	COMPREHENSIVE CHILD WELFARE INFORMATION SYSTEM	12,537,881		12,537,881		25,075,762
HHS	ELECTRONIC BENEFITS TRANSFER SYSTEM REPLACEMENT	1,250,000		1,250,000		2,500,000
HHS	ELECTRONIC HEALTH RECORDS & BILLING – STATE FACILITIES	25,000,000	2,321,690	285,614		27,607,304
HHS	MONTANA CHILD SUPPORT ENFORCEMENT AUTOMATED SYSTEM	4,412,940	6,304,200	20,803,860		31,521,000
HHS	MONTANA HEALTHCARE PROGRAMS MODULARITY PROJECT	4,940,613		44,465,517		49,406,130
HHS	SNAP EMPLOYMENT & TRAINING ENTERPRISE SOLUTION	1,400,000		1,400,000		2,800,000
PSC	SOFTWARE MODERNIZATION (REDDI)		1,496,436			1,496,436
	TOTALS	145,230,218	11,945,193	80,796,205	0	237,971,616

2025 SESSION HB10 PROJECTS BY AGENCY

AGY	PROJECT NAME	FUND SOURCE				
		LRITP FUND	STATE SPECIAL	FEDERAL SPECIAL	PROPRIETARY	TOTAL
DOA	**2025 LONG-RANGE IT PROGRAM FUNDING**	22,653,700				**22,653,700**
	508 Compliance - Web Content Accessibility Rule AI & Technical Debt Relief Fund Contact Center Replacement Cybersecurity Enhancement eGov Modernization eMacs / Jaegger Replacement Enterprise Data Catalog Enterprise Financial Warehouse Infrastructure Upgrades and Expansion My.MT.Gov and Prosperity Portal Recruiting and Onboarding Modernization					
OCHE	**2025 LONG-RANGE IT PROGRAM FUNDING**	5,018,360				**5,018,360**
	CyberMontana - Security Operations Center, Workforce Training Programs, Cyber Policy Clinic Enterprise Resource Planning System Replacement Security Information and Event Management (SIEM)					
COR	**COMPREHENSIVE SAFETY AND SURVEILLANCE IMPROVEMENTS**	1,611,000				**1,611,000**
HIS	**MUSEUM SYSTEMS OPERATIONS & MANAGEMENT**		947,500			**947,500**
JUD	**COURTS ELECTRONIC FILING SYSTEM ARCHITECTURE AND CYBERSECURITY REFRESH**	1,500,000				**1,500,000**
DNRC	**2025 LONG-RANGE IT PROGRAM FUNDING**	4,965,000				**4,965,000**
	GIS Migration Licensing and Permitting System Water Rights Information System Rewrite					
OPD	**STATE-WIDE COURTHOUSE WIFI**	124,135				**124,135**
HHS	**2025 LONG-RANGE IT PROGRAM FUNDING**	1,830,651		6,065,155		
	Comprehensive Child Welfare Information System Independent Verification & Validation Services Improving Timeliness of Public Benefit Recipient Notifications Legacy System Replacements Montana Child Support Enforcement Automated System Replacement Independent Verification & Validation Services Public Benefits System Efficiency Modernization Secure Data Connections for Montana Benefit Programs State Directory of New Hires					
DOR	**GENTAX TO AWS HOSTED ENVIRONMENTS**	500,000				**500,000**
MDT	**2025 LONG-RANGE IT PROGRAM FUNDING**		7,500,000			**7,500,000**
	Advanced Transportation Management System Motor Fuels System					
	TOTALS	**38,202,846**	**8,447,500**	**6,065,155**	**0**	**52,715,501**

2023 SESSION
DETAILED PROJECT INFORMATION BY AGENCY

DEPARTMENT OF ADMINISTRATION
Project: E-Discovery—Office of Public Information Requests

Budget	Expended	Phase	Status
$1,800,000	$1,000,000*	6-Month Post-Implementation	100% Complete

DESIGN

This new system will support the new centralized model within the Department of Administration to intake and respond to public information requests for executive branch agencies reporting to the Governor. The new system will track and manage request submissions; enable collaboration across agencies and within agencies when responding to requests; invoice and track fee payments; and support reporting requirements.

*The department plans to expend the full amount.

PROCUREMENT

The department selected ArkCase software after evaluating ready-made systems that could be implemented for Montana's needs.

IMPLEMENTATION

Progress to Date: System implementation is fully complete with 100% of the project delivered.

Project Health: Project is completed on time and on budget.

Timeline: The project is at 100% completion in 6-Month Post Implementation phase with an overall status of Green.

Project: MT Cybersecurity Enhancement

Budget	Expended	Phase	Status
$19,362,397	$11,176,310	Execution	90% Complete

DESIGN

The Cybersecurity Enhancement project includes seven integrated sub-projects designed to strengthen Montana's cybersecurity posture and transition toward a Zero Trust architecture. These include an Enterprise Password Manager to prevent credential-based attacks, an Identity Panel replacement for the end-of-life Microsoft Identity Manager, and a Network Forensic Packet Capture upgrade extending retention from one hour to 30 days for incident investigation. The project also funds a Zero Trust Maturity Assessment to establish a baseline and roadmap, plus three Zero Trust implementation components: Endpoint Management software with 17 security modules for hygiene assessment and vulnerability management, Endpoint Segmentation to isolate agency devices and reduce lateral movement, and Firewall Segmentation separating approximately 30 state agencies into dedicated security zones. Together, these initiatives address credential compromise, improve incident response capacity, and dramatically reduce the state's attack surface by eliminating the current single-zone, internally-trusted network model. The investments support both immediate operational security needs (password management, identity lifecycle automation) and strategic architecture transformation required for modern threat mitigation.

Also included in the MT Cybersecurity Enhancement are:

IT Modernization Fund

This project will improve internal business operations that are currently manual and time intensive. It will help transition agency manual processes to digital workflows and create a single statewide online citizen portal for all online digital services.

Wide Area Network (WAN) Bandwidth Upgrades

There are 120 State of Montana remote offices for various state agencies with broadband services less then 20Mbps. The cost to build these sites in addition to network equipment upgrades combine account for the combined ask. SITSD will be working with telco providers to build these network services to expand the availability of sustainable network bandwidth speeds to these sites.

Key sites include but are not limited to: Galen Hospital, Great Falls Fish Wildlife and Parks (FWP), Teton Country Court House, Columbus Revenue Office.

PROCUREMENT

Multiple vendors selected through competitive bidding and existing procurement mechanisms.

• Multiple Cybersecurity systems implemented.
• Multiple IT modernization projects completed.
• Customer experience platform implementation finished.

IMPLEMENTATION

Progress to Date: Full implementation is substantially complete with 90% of the outcomes delivered.

Project Health: Complete on time and on budget.

Timeline: Multiple sub-projects have completed and are in final close out.

DEPARTMENT OF AGRICULTURE
Project: Commodity Assessment System

Budget	Expended	Phase	Status
$370,000	$370,000	Archived	100% Complete

DESIGN

A system to assess agricultural commodities and support agricultural market analysis and reporting.

The department has expended the full amount.

PROCUREMENT

The department completed vendor selection and implementation of the commodity assessment system.

• Competitive evaluation process was completed in 2023.
• System contract was finalized and implementation commenced.

IMPLEMENTATION

Progress to Date: System implementation is fully complete with 100% of the project delivered.

Project Health: Project is completed on time and on budget.

Timeline: Project reached full completion and the report has been archived.

Project: Grant Management System

Budget	Expended	Phase	Status
$60,000	$60,000	6-Month Post-Implementation	100% Complete

DESIGN

A system to manage grant applications, awards, and reporting for agricultural grants administered by the department.

The budget has been fully expended.

PROCUREMENT

The department selected ServiceNow software after evaluating ready-made systems that could be implemented for Montana's needs.

IMPLEMENTATION

Progress to Date: System implementation is fully complete with 100% of the project delivered.

Project Health: Project is completed on time and on budget.

Timeline: The project is at 100% completion in 6-Month Post Implementation phase with an overall status of Green.

Project: SAFHER Federal System

Budget	Expended	Phase	Status
$200,000	$0	Cancelled	0% Complete

DESIGN

Federal system for agricultural oversight and management.

PROCUREMENT

This project has been cancelled.

• No further procurement or expenditures are planned.

IMPLEMENTATION

Status: Project cancelled in 2024.

Reason: Project requirements are being reassessed or have been superseded by alternative initiatives.

Funds: $0 was expended before cancellation.

DEPARTMENT OF CORRECTIONS
Project: Offender Management System

Budget	Expended	Phase	Status
$17,750,000	$7,027,438	Executing	40% Complete

DESIGN

Technology Summary: A comprehensive system for managing offender information, custody status, programming, and case management throughout the correctional system.

PROCUREMENT

How We're Buying It: The agency conducted competitive bidding to select qualified vendors.

• Vendor selection is complete.
• System implementation has started and is in progress.

IMPLEMENTATION

Progress to Date: Planning and requirements definition are in development phase.

Project Health: Project is on time and on budget.

Timeline: The project is on schedule. Full implementation planned to commence in 2026.

JUDICIAL BRANCH
Project: Courtroom Remote Video System/Courthouse Security System

Budget	Expended	Phase	Status
1,282,500	$539,727	Executing	30% Complete

DESIGN

Technology Summary: A refresh of the Court Electronic Filing System to modernize capabilities and improve access to court services for attorneys and the public.

PROCUREMENT

Procurement is underway. Multiple vendors selected through competitive bidding and existing procurement mechanisms.

IMPLEMENTATION

Progress to Date: Project is in progress.

Project Health: Project is on time and on budget.

Timeline: The project is on schedule. Full implementation planned to commence in 2026.

DEPARTMENT OF JUSTICE
Project: MERLIN System Replacement

Budget	Expended	Phase	Status
$50,511,000	$48,399,383	Executing	100% Complete

DESIGN

A new credentialing and licensing system to replace the aging MERLIN system, enabling Montana citizens to more easily verify professional credentials and enabling the Motor Vehicle Division to efficiently manage licensing and registration.

PROCUREMENT

The agency has selected and contracted with Fast Enterprises to deliver the system.

• Vendor development and implementation is currently in progress.
• Project team is actively managing delivery milestones.

IMPLEMENTATION

Progress to Date: Active system implementation is underway with 100% of the project scope completed.

Project Health: Project is progressing toward planned completion.

Timeline: Expected completion mid-2026.

DEPARTMENT OF LIVESTOCK
Project: Animal Health System

Budget	Expended	Phase	Status
$450,000	$242,466	Executing	100% Complete

DESIGN

A modern animal health information system to improve livestock disease monitoring and animal health administration across Montana.

PROCUREMENT

The agency has selected and contracted with qualified vendors to deliver the system.

• Vendor development and implementation is currently in progress.
• Project team is actively managing delivery milestones.

IMPLEMENTATION

Progress to Date: Active system implementation is underway with 100% of the project scope completed.

Project Health: Project is progressing toward planned completion.

Timeline: Expected completion mid-2026.

Project: Google AI

Budget	Expended	Phase	Status
$465,000	$465,000	Archived	100% Complete

DESIGN

Implementation of Google AI capabilities to support livestock monitoring and management analytics.

PROCUREMENT

The agency completed vendor selection and implementation of the system.

• Competitive evaluation process was completed in 2023.
• System contract was finalized and implementation commenced.

IMPLEMENTATION

Progress to Date: System has been successfully implemented and is in production.

Project Health: Implementation completed on schedule with 100% of original scope delivered.

Timeline: Project launched in 2023 and completed June 2024.

Project: Snowflake Integration

Budget	Expended	Phase	Status
$125,000	$52,627	Executing	50% Complete

DESIGN

Integration of Snowflake data platform to improve data analytics and reporting capabilities for livestock operations.

PROCUREMENT

The agency has selected and contracted with qualified vendors to deliver the system.

• Vendor development and implementation is currently in progress.
• Project team is actively managing delivery milestones.

IMPLEMENTATION

Progress to Date: Active system implementation is underway with 40% of the project scope completed.

Project Health: Project is progressing toward planned completion.

Timeline: Expected completion mid-2026.

DEPARTMENT OF NATURAL RESOURCES AND CONSERVATION
Project: Financial Management System

Budget	Expended	Phase	Status
$1,204,000	$500,000	Executing	50% Complete

DESIGN
A financial management system to support forestry operations and financial reporting across the agency.

PROCUREMENT
The agency has selected and contracted with qualified vendors to deliver the system.

• Vendor development and implementation is currently in progress.
• Project team is actively managing delivery milestones.

IMPLEMENTATION
Progress to Date: Active system implementation is underway with 50% of the project scope completed.

Project Health: Project is progressing toward planned completion.

Timeline: Expected completion mid-2026.

Project: Fire Finance Processing System

Budget	Expended	Phase	Status
$500,000	$264,797	Executing	60% Complete

DESIGN
A financial management system designed specifically for fire suppression and management operations to track costs and improve financial accountability.

PROCUREMENT
The agency has selected and contracted with qualified vendors to deliver the system.

• Vendor development and implementation is currently in progress.
• Project team is actively managing delivery milestones.

IMPLEMENTATION
Progress to Date: Active system implementation is underway with 60% of the project scope completed.

Project Health: Project is progressing toward planned completion.

Timeline: Expected completion mid-2026.

Project: Flathead Reservation Information Technology System

Budget	Expended	Phase	Status
$656,667	$656,667	6-Month Post-Implementation	100% Complete

DESIGN

An information technology management system supporting natural resource operations and tribal coordination on the Flathead Reservation.

PROCUREMENT

The agency completed vendor selection and implementation of the system.

• Competitive evaluation process was completed in 2023.
• System contract was finalized and implementation commenced.

IMPLEMENTATION

Progress to Date: System implementation is fully complete with 100% of the project delivered.

Project Health: Project is completed on time and on budget.

Timeline: The project is at 100% completion in 6-Month Post Implementation phase with an overall status of Green.

Project: Trust Land Management System Customer Portal

Budget	Expended	Phase	Status
$2,000,000	$0	Executing	0% Complete

DESIGN

A customer portal to provide online access to trust land management information and services for landowners and stakeholders.

PROCUREMENT

The agency has selected and contracted with qualified vendors to deliver the system.

• Vendor development and implementation is currently in progress.
• Project team is actively managing delivery milestones.

IMPLEMENTATION

Progress to Date: Active system implementation is beginning with 0% of the project scope completed.

Project Health: Project is progressing toward planned completion.

Timeline: Expected completion mid-2027.

OFFICE OF STATE PUBLIC DEFENDER
Project: Courthouse WIFI Upgrades

Budget	Expended	Phase	Status
$124,135	$0	Initiating	10% Complete

DESIGN

WiFi network infrastructure for Montana courthouses to support court operations and improve connectivity for attorneys, judges, and court staff.

PROCUREMENT

Multiple vendors selected through competitive bidding and existing procurement mechanisms.

IMPLEMENTATION

Progress to Date: Project team is completing planning and requirements definition with 10% of preparatory activities underway.

Project Health: Planning phase is progressing; formal implementation will begin after vendor selection.

Timeline: Procurement to begin in coming months with implementation extending through 2026.

DEPARTMENT OF PUBLIC HEALTH AND HUMAN SERVICES
Project: Montana Healthcare Programs Modularity Project

Budget	Expended	Phase	Status
$49,406,130	$9,444,140	Executing	20% Complete

DESIGN

A modular system architecture to support Montana's healthcare programs including Medicaid and other health services, improving efficiency and enabling better coordination.

The Montana Healthcare Programs Modularity Project includes five sub-projects, each reported by phase.

Electronic Visit Verification Implementation (EVV)

EVV is a mobile application for home health care workers providing services to Montana Medicaid members. The application allows workers to verify services were provided without intruding on member or home care worker privacy as location tracking is only enabled when the mobile application is in use. Home healthcare and personal care agencies will use a secure website to schedule services, send claims for services rendered, and receive alerts when a homecare worker does not arrive for their scheduled visit. EVV is federally mandated, Montana is currently being assessed financial penalties for non-compliance and will continue to receive penalties until compliance is achieved.

Systems Integration Services

The Systems Integration Platform is the backbone of the Medicaid Enterprise System (MES) and connects all modules and internal/external systems within the MES. The Systems Integration platform is the tool that enables sharing across Montana's MES. SI ensures member and provider protected information is shared securely and monitors system information exchanges to ensure they are working properly.

Pharmacy Benefit Management System

Replace the State's legacy Pharmacy Claims system. FlexibleRx, the existing Pharmacy Claims Processing and Management system receives and processes pharmacy claims. 473 Pharmacies across the State use this system to process 5.5 million claims annually.

Interoperability Integration

Interoperability provides patients with secure access to their healthcare information allowing them to make more informed decisions about their healthcare, promoting self-sufficiency. Funding is needed to implement data sharing capabilities to support CMS' mandate and Final Rule for Interoperability and Patient Access.

Interoperability – Mobile Engagement

The mobile application platform will promote member self-sufficiency and participation, allowing members to access their healthcare information via app on their smart phone or tablet.

PROCUREMENT

Multiple vendors selected through competitive bidding and existing procurement mechanisms.

• Electronic Visit Verification Release 1 and Release 2 complete.
• System Integration Services, Phases 1, 2, and 3 complete.
• Initial procurement processes are underway for the Pharmacy Benefit Management System.
• Procurement planning and selection are underway for Interoperability Integration.

IMPLEMENTATION

Progress to Date: Electronic Visit Verification Releases 1 and 2 and all three System Integration Services High Availability phases are complete, and the program has moved into procurement for the Pharmacy Benefit Management System and procurement planning and vendor selection for the Interoperability Integration work.

Project Health: Overall modularity project health is green, with core modular services delivered and current activity focused on standing up remaining modules through structured procurement and integration, with no material schedule or budget variance reported at this time.

Timeline: Completed EVV releases and High Availability Phases 1–3 are now in 6-Month Post-Implementation or Closing status, with total or near-total budget spend reported. The PBM Replacement and Interoperability Phases 2 and 3 are in Initiating, while Interoperability Phases 1 and 4 are in Executing.

Project: Comprehensive Child Welfare Information System Replacement

Budget	Expended	Phase	Status
$25,075,762	$3,712,106	Executing	50% Complete

DESIGN

The Comprehensive Child Welfare Information System Replacement project is a modern child welfare information system to replace aging systems, enabling caseworkers to better serve Montana children and families through improved case management and data analysis.

PROCUREMENT

The agency has selected and contracted with qualified vendors to deliver the system.

• Vendor development and implementation is currently in progress.
• Project team is actively managing delivery milestones.

IMPLEMENTATION

Progress to Date: Active system implementation is underway with 50% of the project scope completed.

Project Health: Project is progressing toward planned completion.

Timeline: Expected completion early-2028.

Project: Electronic Benefits Transfer System Replacement

Budget	Expended	Phase	Status
$1,713,400	$0	Executing	60% Complete

DESIGN

A modern electronic benefit transfer system enabling SNAP (food assistance) and TANF (temporary assistance) benefits to be administered more efficiently and securely.

PROCUREMENT

The agency has selected and contracted with qualified vendors to deliver the system.

• Vendor development and implementation is currently in progress.
• Project team is actively managing delivery milestones.

IMPLEMENTATION

Progress to Date: Active system implementation is underway with 60% of the project scope completed.

Project Health: Project is progressing toward planned completion.

Timeline: Expected completion mid-2026.

Project: Electronic Health Records and Billing

Budget	Expended	Phase	Status
$27,607,304	$0	Initiating	0% Complete

DESIGN

A modern electronic health records system to enable better coordination of healthcare services and improved billing and claims management.

PROCUREMENT

Procurement process is underway. The agency is preparing competitive bidding documentation and vendor evaluation criteria.

• Formal procurement launch is undetermined.
• Vendor selection and contract negotiation will follow competitive evaluation.

IMPLEMENTATION

Progress to Date: Project team is completing planning and requirements definition with 0% of preparatory activities underway.

Project Health: Planning phase is progressing; formal implementation will begin after vendor selection.

Timeline: Procurement to begin in coming months with implementation extending through 2026.

Project: Montana Child Support Enforcement Automated System

Budget	Expended	Phase	Status
$31,521,000	$0	Initiating	0% Complete

DESIGN

A replacement for the aging Child Support Enforcement System (SEARCHS) to improve collection efficiency and customer service for families and children dependent on child support.

PROCUREMENT

Procurement process is underway. The agency is preparing competitive bidding documentation and vendor evaluation criteria.

• Formal procurement launch is scheduled for the coming quarter.
• Vendor selection and contract negotiation will follow competitive evaluation.

IMPLEMENTATION

Progress to Date: Project team is completing planning and requirements definition with 0% of preparatory activities underway.

Project Health: Planning phase is progressing; formal implementation will begin after vendor selection.

Timeline: Procurement to begin in coming months.

Project: SNAP Employment and Training Solution

Budget	Expended	Phase	Status
$2,800,000	$0	Cancelled	0% Complete

DESIGN

A system to support SNAP Employment and Training program operations.

PROCUREMENT

This project has been cancelled.

• No further procurement or expenditures are planned.

IMPLEMENTATION

Status: Project cancelled in 2025.

Reason: Project requirements are being reassessed or have been superseded by alternative initiatives.

Funds: $0 was expended before cancellation.

PUBLIC SERVICE COMMISSION
Project: Software Modernization (REDDI)

Budget	Expended	Phase	Status
$2,305,314	$2,981,275	Archived	100% Complete

DESIGN

Technology Summary: Modernization of legacy software systems to improve operational efficiency and regulatory reporting capabilities.

PROCUREMENT

How We're Buying It: The agency completed vendor selection and implementation of the system.

• Competitive evaluation process was completed in 2023.
• System contract was finalized and implementation commenced.

IMPLEMENTATION

Progress to Date: System implementation is fully complete with 100% of the project delivered.

Project Health: Project is completed on time and over budget.

Timeline: Project reached full completion and the report has been archived.

2025 SESSION
DETAILED PROJECT INFORMATION BY AGENCY

DEPARTMENT OF ADMINISTRATION
Project: 508 Compliance - Web Content Accessibility Rule

Budget	Expended	Phase	Status
$2,400,000	$0	Planning	20% Complete

DESIGN
Modernizing state websites and digital services to comply with Section 508 accessibility rules, ensuring all Montanans can access government information and services regardless of ability.

PROCUREMENT
The agency has selected SiteImprove as the system to assist with ensuring state websites and digital tools meet Federal DOJ's WCAG 2.1 Level AA standards, removing barriers for people with disabilities.

IMPLEMENTATION
Progress to Date: Planning and requirements definition are in progress.

Project Health: Project is on track, with multiple high-visibility websites remediated.

Timeline: Full implementation planned to commence in 2026.

Project: eMacs / Jaegger Replacement

Budget	Expended	Phase	Status
TBD	$0	Not Started	0% Complete

Budget: TBD | **Phase**: Not Started | **0% Complete**

DESIGN
A modern procurement system to streamline the process of purchasing goods and services across state government, improving transparency and reducing procurement costs.

PROCUREMENT
Procurement process is in planning stages. The agency will conduct competitive bidding to select qualified vendors.

IMPLEMENTATION
Progress to Date: Planning and requirements definition are in development phase.

Project Health: Project is positioned to begin active planning in early 2026.

Timeline: Implementation planned to begin in 2026.

Project: Enterprise Data Catalog

Budget	Expended	Phase	Status
TBD	$0	Not Started	0% Complete

DESIGN

A centralized system for cataloging and managing data assets across state agencies, improving data accessibility and supporting evidence-based decision-making.

PROCUREMENT

Procurement process is in planning stages. The agency will conduct competitive bidding to select qualified vendors.

• Project requirements are being finalized to inform the procurement process.

IMPLEMENTATION

Progress to Date: Planning and requirements definition are in development phase.

Project Health: Project is positioned to begin active planning in 2026.

Timeline: Full implementation planned to commence in 2026.

Project: Enterprise Financial Warehouse

Budget	Expended	Phase	Status
TBD	$0	Not Started	0% Complete

DESIGN

A centralized financial data repository to support analysis, reporting, and financial decision-making across the executive branch.

PROCUREMENT

Procurement process is in planning stages. The agency will conduct competitive bidding to select qualified vendors.

• Project requirements are being finalized to inform the procurement process.

IMPLEMENTATION

Progress to Date: Planning and requirements definition are in development phase.

Project Health: Project is positioned to begin active planning in 2026.

Timeline: Full implementation planned to commence in 2026.

Project: Onboarding and Recruitment Solution

Budget	Expended	Phase	Status
TBD	$0	Not Started	0% Complete

DESIGN

A modern recruiting and employee onboarding system to improve Montana's ability to attract and retain quality talent in state government.

PROCUREMENT

Procurement process is in planning stages. The agency will conduct competitive bidding to select qualified vendors.

• Project requirements are being finalized to inform the procurement process.

IMPLEMENTATION

Progress to Date: Planning and requirements definition are in development phase.

Project Health: Project is positioned to begin active planning in 2026.

Timeline: Full implementation planned to commence in 2026.

DEPARTMENT OF CORRECTIONS
Project: Comprehensive Safety & Security Project

Budget	Expended	Phase	Status
$1,611,000	$800,000	Executing	90% Complete

DESIGN

Enhanced security systems, surveillance infrastructure, and operational tools to improve safety and security throughout Montana's correctional facilities.

PROCUREMENT

The agency has selected and contracted with qualified vendors to deliver the system.

• Vendor development and implementation is currently in progress.
• Project team is actively managing delivery milestones.

IMPLEMENTATION

Progress to Date: Active system implementation is underway with 90% of the project scope completed.

Project Health: Project is progressing toward planned completion.

Timeline: Expected completion mid-2026.

MONTANA HISTORICAL SOCIETY
Project: Museum Systems Operations & Management

Budget	Expended	Phase	Status
$947,500	$0	Planning	0% Complete

DESIGN

A modern customer relationship management system to enhance museum operations, visitor engagement, and support fundraising and membership activities.

PROCUREMENT

Procurement process is underway. The agency is preparing competitive bidding documentation and vendor evaluation criteria.

• Formal procurement launch is scheduled for the coming quarter.
• Vendor selection and contract negotiation will follow competitive evaluation.

IMPLEMENTATION

Progress to Date: Project team is completing planning and requirements definition with 0% of preparatory activities underway.

Project Health: Planning phase is progressing; formal implementation will begin after vendor selection.

Timeline: Procurement to begin in coming months with implementation extending through 2026.

OFFICE OF THE COMMISSIONER OF HIGHER EDUCATION
Project: CyberMontana

Budget	Expended	Phase	Status
$3,150,000	$0	Executing	60% Complete

DESIGN

An initiative to build Montana's cybersecurity workforce and improve cybersecurity practices across Montana's higher education institutions and workforce.

PROCUREMENT

The agency has selected and contracted with qualified vendors to deliver the system.

• Vendor development and implementation is currently in progress.
• Project team is actively managing delivery milestones.

IMPLEMENTATION

Progress to Date: Active system implementation is underway with 50% of the project scope completed.

Project Health: Project is progressing toward planned completion.

Timeline: Expected completion in 2026.

Project: Enterprise Resource Planning System Replacement

Budget	Expended	Phase	Status
$868,360	$0	Executing	50% Complete

DESIGN

A modern enterprise resource planning system to support financial management, human resources, and academic operations across Montana's higher education system.

PROCUREMENT

Procurement process is underway. The agency is preparing competitive bidding documentation and vendor evaluation criteria.

• Formal procurement launch is scheduled for the coming quarter.
• Vendor selection and contract negotiation will follow competitive evaluation.

IMPLEMENTATION

Progress to Date: Project team is completing planning and requirements definition with 60% of preparatory activities underway.

Project Health: Planning phase is progressing; formal implementation will begin after vendor selection.

Timeline: Procurement to begin in coming months with implementation extending through 2026.

Project: Security Information and Event Management (SIEM)

Budget	Expended	Phase	Status
$1,000,000	$0	Executing	60% Complete

DESIGN

Modernization of security monitoring systems to improve threat detection and incident response across higher education institutions.

PROCUREMENT

The agency has selected and contracted with qualified vendors to deliver the system.

• Vendor development and implementation is currently in progress.
• Project team is actively managing delivery milestones.

IMPLEMENTATION

Progress to Date: Active system implementation is underway with 60% of the project scope completed.

Project Health: Project is progressing toward planned completion.

Timeline: Expected completion in 2026.

JUDICIAL BRANCH

Project: Courts Electronic Filing System Architecture and Cybersecurity Refresh

Budget	Expended	Phase	Status
$1,475,000	$0	Initiating	0% Complete

DESIGN

Modernization of the court system architecture and cybersecurity posture to ensure the court electronic filing system is secure, resilient, and scalable.

Cost: $0 has been expended to date.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: Initiating phase is just beginning.

Timeline: Project began early initiation activities in late 2025, with expected completion in 2029.

DEPARTMENT OF NATURAL RESOURCES AND CONSERVATION

Project: GIS Migration

Budget	Expended	Phase	Status
TBD	$0	Not Started	0% Complete

DESIGN

Migrating geographic information systems (GIS) to modern platforms to improve mapping and spatial analysis capabilities across natural resource management.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.

Project: Licensing and Permitting System

Budget	Expended	Phase	Status
TBD	$0	Not Started	0% Complete

DESIGN

A modern online permitting and licensing system enabling Montanans to easily obtain permits and licenses for natural resource activities, improving accessibility and reducing processing time.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.

Project: Water Rights Information System Rewrite

Budget	Expended	Phase	Status
TBD	$0	Not Started	0% Complete

DESIGN

A complete rewrite of the water rights information system to provide better public access to water data and streamline water right administration.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.

OFFICE OF STATE PUBLIC DEFENDER
Project State-wide Courthouse Wi-Fi

Budget	Expended	Phase	Status
TBD	$0	Not Started	0% Complete

DESIGN

Expansion of WiFi network infrastructure to all Montana courthouses to support court operations and improve connectivity statewide.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.

DEPARTMENT OF PUBLIC HEALTH & HUMAN SERVICES

Project: CCWIS Independent Verification & Validation

Budget	Expended	Phase	Status
TBD	$0	Initiating	0% Complete

DESIGN

Independent validation and verification services to ensure successful implementation of the Comprehensive Child Welfare Information System replacement.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.

Project: Montana Child Support Enforcement Automated System (SEARCHS) Replacement IV&V Services

Budget	Expended	Phase	Status
TBD	$0	Initiating	0% Complete

DESIGN

Independent validation and verification services to ensure successful implementation of the Child Support Enforcement System replacement.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.

Project: State Directory of New Hires

Budget	Expended	Phase	Status
TBD	$0	Initiating	0% Complete

DESIGN

A state directory system to support child support enforcement through improved new hire reporting and data matching.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.

Project: Improving Timeliness of Public Benefit Recipient Notifications

Budget	Expended	Phase	Status
TBD	$0	Initiating	0% Complete

DESIGN

System improvements to enable faster and more efficient notification of public benefit recipients about their benefits and program changes.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.

Public Benefits System Efficiency Modernization

Budget	Expended	Phase	Status
TBD	$0	Initiating	0% Complete

DESIGN

Business process modernization and system upgrades to improve efficiency in administering public benefit programs and serving eligible Montanans.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.

Project: Secure Data Connections for Montana

Budget	Expended	Phase	Status
TBD	$0	Not Started	0% Complete

DESIGN

Secure data exchange infrastructure to enable safe sharing of sensitive information between state agencies and federal partners.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.

Project: Senior Long-Term Care Legacy System Replacements (LEAPS)

Budget	Expended	Phase	Status
TBD	$0	Not Started	0% Complete

DESIGN

Replacement systems for aging senior long-term care platforms to improve operational efficiency and resident care coordination.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.

DEPARTMENT OF REVENUE
Project: GenTax to AWS hosted environments

Budget	Expended	Phase	Status
$500,000	$0	Cancelled	0% Complete

DESIGN
Migrate the GenTax system to cloud-based AWS hosting.

PROCUREMENT
This project has been cancelled.

• No further procurement or expenditures are planned.

IMPLEMENTATION
Status: Project cancelled in 2025.

Reason: Project requirements are being reassessed or have been superseded by alternative initiatives.

Funds: $0 was expended before cancellation.

DEPARTMENT OF TRANSPORTATION
Project: Advanced Transportation Management System

Budget	Expended	Phase	Status
TBD	$0	Initiating	0% Complete

DESIGN
An integrated system to provide real-time traffic and road condition information to Montanans through 511 services, improving traffic flow and emergency response.

PROCUREMENT
Procurement details to be determined.

IMPLEMENTATION
Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.

Project: Motor Fuels System

Budget	Expended	Phase	Status
TBD	$0	Initiating	0% Complete

DESIGN

Technology Summary: Modernization of the motor fuels tax system to improve collection efficiency and compliance reporting.

PROCUREMENT

Procurement details to be determined.

IMPLEMENTATION

Progress to Date: The project has not started yet.

Project Health: The project has not started yet.

Timeline: Timeline to be determined.